

## CHILDREN &amp; FAMILY SERVICES DEPARTMENT

## REVENUE BUDGET 2018/19

Budget 2017/18		Employees	Running Expenses	Internal Income	Gross Budget	External Income	Net Total 2018/19	Schools	Early Years	High Needs	Dedicated Schools Grant	LA Block
£		£	£	£		£	£					
832,410	<b>C&amp;FS Directorate</b>	1,033,900	133,770	0	1,167,670	0	1,167,670	18,500	44,230	153,950	216,680	950,990
1,969,270	C&FS Safeguarding	2,056,060	247,660	-48,700	2,255,020	-130,000	2,125,020	0	0	0	0	2,125,020
136,960	LSCB	263,850	138,340	-53,100	349,090	-212,130	136,960	0	0	0	0	136,960
<b>2,106,230</b>	<b>Total Safeguarding, Improvement &amp; QA</b>	<b>2,319,910</b>	<b>386,000</b>	<b>-101,800</b>	<b>2,604,110</b>	<b>-342,130</b>	<b>2,261,980</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,261,980</b>
320,520	Asylum Seekers	267,570	802,960	0	1,070,530	-750,000	320,530	0	0	0	0	320,530
2,498,520	C&FS Fostering & Adoption	2,609,320	342,440	0	2,951,760	-49,950	2,901,810	0	0	0	0	2,901,810
1,527,760	Childrens Management	2,945,100	35,300	0	2,980,400	-63,000	2,917,400	0	0	0	0	2,917,400
23,289,840	C&FS Operational Placements	28,421,060	68,780	0	28,489,840	0	28,489,840	0	0	0	0	28,489,840
2,521,760	Children in Care Service	2,277,730	634,540	-104,500	2,807,770	-500	2,807,270	0	0	0	0	2,807,270
<b>30,158,400</b>	<b>Total Children in Care</b>	<b>36,520,780</b>	<b>1,884,020</b>	<b>-104,500</b>	<b>38,300,300</b>	<b>-863,450</b>	<b>37,436,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,436,850</b>
1,493,180	CPS North	1,492,570	174,130	0	1,666,700	0	1,666,700	0	0	0	0	1,666,700
1,103,080	CPS South	1,069,680	139,160	0	1,208,840	0	1,208,840	0	0	0	0	1,208,840
2,517,600	First Response	2,380,560	48,830	0	2,429,390	-29,000	2,400,390	0	0	0	0	2,400,390
1,541,730	CPS North/South	1,509,820	161,670	0	1,671,490	0	1,671,490	0	0	0	0	1,671,490
1,667,560	Strengthening Families	1,906,080	117,190	0	2,023,270	0	2,023,270	0	0	0	0	2,023,270
574,180	CSE	510,580	63,610	0	574,190	0	574,190	0	0	0	0	574,190
<b>8,897,330</b>	<b>Field Social Work</b>	<b>8,869,290</b>	<b>704,590</b>	<b>0</b>	<b>9,573,880</b>	<b>-29,000</b>	<b>9,544,880</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,544,880</b>
<b>41,161,960</b>	<b>TOTAL CHILDRENS SOCIAL CARE</b>	<b>47,709,980</b>	<b>2,974,610</b>	<b>-206,300</b>	<b>50,478,290</b>	<b>-1,234,580</b>	<b>49,243,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>49,243,710</b>
4,117,510	Children's Centre	2,731,790	1,247,080	0	3,978,870	0	3,978,870	0	0	0	0	3,978,870
2,082,690	Early Help Support Services	2,297,530	415,150	-591,830	2,120,850	-270	2,120,580	0	0	0	0	2,120,580
2,384,810	SLF Pooled Budget	3,484,420	815,330	-85,020	4,214,730	-1,129,920	3,084,810	0	0	0	0	3,084,810
1,720,110	Youth Offending Service	2,064,300	592,620	-168,100	2,488,820	-768,710	1,720,110	0	0	0	0	1,720,110
482,010	Community Safety	192,020	324,770	0	516,790	-36,000	480,790	0	0	0	0	480,790
<b>10,787,130</b>	<b>Total Targeted Early Help</b>	<b>10,770,060</b>	<b>3,394,950</b>	<b>-844,950</b>	<b>13,320,060</b>	<b>-1,934,900</b>	<b>11,385,160</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,385,160</b>
<b>1,203,560</b>	<b>Education Sufficiency</b>	<b>1,140,740</b>	<b>538,720</b>	<b>-224,900</b>	<b>1,454,560</b>	<b>-211,000</b>	<b>1,243,560</b>	<b>341,740</b>	<b>0</b>	<b>621,290</b>	<b>963,030</b>	<b>280,530</b>
34,366,710	C&FS 0-5 Learning	1,475,160	33,255,080	0	34,730,240	-297,380	34,432,860	0	34,090,490	0	34,090,490	342,370
2,079,980	C&FS 5-19 Learning	464,070	1,233,230	-114,780	1,582,520	-488,690	1,093,830	248,000	0	0	248,000	845,830
2,148,410	C&FS Education of Vulnerable Groups	0	2,204,410	0	2,204,410	-62,640	2,141,770	0	0	1,991,770	1,991,770	150,000
<b>38,595,100</b>	<b>Total Education</b>	<b>1,939,230</b>	<b>36,692,720</b>	<b>-114,780</b>	<b>38,517,170</b>	<b>-848,710</b>	<b>37,668,460</b>	<b>248,000</b>	<b>34,090,490</b>	<b>1,991,770</b>	<b>36,330,260</b>	<b>1,338,200</b>
58,112,800	C&FS SEN	704,480	57,340,940	-56,710	57,988,710	-356,100	57,632,610	0	0	57,005,400	57,005,400	627,210
3,404,300	C&FS Specialist Services to Vulnerable Groups	3,258,000	1,222,640	-336,590	4,144,050	-447,800	3,696,250	0	0	3,696,250	3,696,250	0
889,440	C&FS Psychology Service	1,061,870	56,180	-154,610	963,440	-199,000	764,440	0	0	0	0	764,440
3,144,650	C&FS Disabled Children Service	1,089,610	1,897,180	0	2,986,790	0	2,986,790	0	0	0	0	2,986,790
<b>65,551,190</b>	<b>Total SEND &amp; Children with Disabilities</b>	<b>6,113,960</b>	<b>60,516,940</b>	<b>-547,910</b>	<b>66,082,990</b>	<b>-1,002,900</b>	<b>65,080,090</b>	<b>0</b>	<b>0</b>	<b>60,701,650</b>	<b>60,701,650</b>	<b>4,378,440</b>
1,157,200	C&FS Admin & Committees	844,760	573,040	0	1,417,800	0	1,417,800	8,570	0	0	8,570	1,409,230
636,100	Commissioning	694,990	43,640	-47,240	691,390	-55,300	636,090	0	0	0	0	636,090
467,880	C&FS Finance	0	484,120	0	484,120	0	484,120	484,120	0	0	484,120	0
1,519,910	C&FS Human Resources	0	1,567,410	0	1,567,410	-47,500	1,519,910	674,900	0	0	674,900	845,010
4,180	C&FS Sub Transformation	96,020	63,500	-159,520	0	0	0	0	0	0	0	0
<b>3,785,270</b>	<b>Total Business Support and Commissioning</b>	<b>1,635,770</b>	<b>2,731,710</b>	<b>-206,760</b>	<b>4,160,720</b>	<b>-102,800</b>	<b>4,057,920</b>	<b>1,167,590</b>	<b>0</b>	<b>0</b>	<b>1,167,590</b>	<b>2,890,330</b>
<b>119,922,250</b>	<b>TOTAL EDUCATION &amp; EARLY HELP</b>	<b>21,599,760</b>	<b>103,875,040</b>	<b>-1,939,300</b>	<b>123,535,500</b>	<b>-4,100,310</b>	<b>119,435,190</b>	<b>1,757,330</b>	<b>34,090,490</b>	<b>63,314,710</b>	<b>99,162,530</b>	<b>20,272,660</b>
362,201,820	Total Individual Schools Budget	0	393,669,420	0	393,669,420	-13,465,320	380,204,100	380,144,210	0	59,890	380,204,100	0
1,694,000	Dedicated Schools Grant Recoupment	0	-263,693,430	0	-263,693,430	265,485,430	1,792,000	0	0	1,792,000	1,792,000	0
2,378,700	Central Charges	0	2,378,700	0	2,378,700	0	2,378,700	1,508,420	210,850	659,430	2,378,700	0
-465,778,780	Dedicated Schools Grant	0	0	0	0	-483,754,010	-483,754,010	-383,428,460	-34,345,570	-65,979,980	-483,754,010	0
<b>-99,504,260</b>	<b>TOTAL DSG ITEMS</b>	<b>0</b>	<b>132,354,690</b>	<b>0</b>	<b>132,354,690</b>	<b>-231,733,900</b>	<b>-99,379,210</b>	<b>-1,775,830</b>	<b>-34,134,720</b>	<b>-63,468,660</b>	<b>-99,379,210</b>	<b>0</b>
<b>62,412,360</b>	<b>TOTAL CHILDREN &amp; FAMILY SERVICES</b>	<b>70,343,640</b>	<b>239,338,110</b>	<b>-2,145,600</b>	<b>307,536,150</b>	<b>-237,068,790</b>	<b>70,467,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,467,360</b>

## ADULTS AND COMMUNITIES DEPARTMENT

## REVENUE BUDGET 2018/19

Net Budget 2017/18 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2018/19 £
<b>Care Pathway - East Locality</b>							
400,510	Heads of Service & Lead Practitioners (E)	376,780	51,800	0	428,580	0	428,580
2,182,480	Working Age Adults Team (E)	2,262,600	89,290	0	2,351,890	-239,620	2,112,270
1,552,270	Older Adults Team (E)	2,103,920	54,420	0	2,158,340	-493,410	1,664,930
781,780	Review Teams	1,733,220	101,360	0	1,834,580	-538,750	1,295,830
2,249,770	Safeguarding, DOLS and Court of Protection	1,371,520	1,942,550	0	3,314,070	-435,260	2,878,810
<b>7,166,810</b>	<b>TOTAL</b>	<b>7,848,040</b>	<b>2,239,420</b>	<b>0</b>	<b>10,087,460</b>	<b>-1,707,040</b>	<b>8,380,420</b>
<b>Care Pathway - West Locality</b>							
-1,140,910	Heads of Service & Lead Practitioners (W)	294,150	134,510	0	428,660	-704,600	-275,940
2,982,060	Working Age Adults Team (W)	2,932,090	164,540	0	3,096,630	-142,480	2,954,150
2,432,630	Older Adults Team (W)	2,891,060	79,690	0	2,970,750	-204,410	2,766,340
1,363,150	Countywide Services	1,310,980	221,820	0	1,532,800	-248,100	1,284,700
<b>5,636,930</b>	<b>TOTAL</b>	<b>7,428,280</b>	<b>600,560</b>	<b>0</b>	<b>8,028,840</b>	<b>-1,299,590</b>	<b>6,729,250</b>
<b>Direct Services</b>							
415,840	Direct Services Managers	432,540	3,800	0	436,340	0	436,340
4,097,070	Supported Living, Residential and Short Breaks	4,076,970	184,810	0	4,261,780	0	4,261,780
3,395,470	CLC / Day Services	2,987,670	230,880	-67,850	3,150,700	-55,450	3,095,250
328,820	Shared Lives Team	286,900	41,920	0	328,820	0	328,820
4,512,330	Reablement (HART) & Crisis Response	5,189,110	710,880	0	5,899,990	-1,655,000	4,244,990
1,161,460	Occupational Therapy	1,411,760	67,200	-2,100	1,476,860	-152,280	1,324,580
2,758,270	Aids, Adaptations and Assistive Technology	734,750	3,388,240	0	4,122,990	-1,605,600	2,517,390
195,100	Direct Services Review	22,000	-226,250	0	-204,250	-17,790	-222,040
<b>16,864,360</b>	<b>TOTAL</b>	<b>15,141,700</b>	<b>4,401,480</b>	<b>-69,950</b>	<b>19,473,230</b>	<b>-3,486,120</b>	<b>15,987,110</b>
<b>Early Intervention &amp; Prevention</b>							
544,030	Extra Care	0	714,220	0	714,220	0	714,220
83,290	Eligible Services	0	83,290	0	83,290	0	83,290
115,000	Primary (e.g. Information & Advice)	0	0	0	0	0	0
136,720	Secondary (e.g. Carers & Community Assessments)	0	1,502,900	-544,890	958,010	-726,290	231,720
159,010	Tertiary (e.g. Advocacy)	0	941,010	-782,000	159,010	0	159,010
<b>1,038,050</b>	<b>TOTAL</b>	<b>0</b>	<b>3,241,420</b>	<b>-1,326,890</b>	<b>1,914,530</b>	<b>-726,290</b>	<b>1,188,240</b>
<b>Strategic Services</b>							
152,730	Heads of Strategic Services	164,580	2,300	0	166,880	0	166,880
1,859,270	Business Support	1,903,180	271,700	-569,720	1,605,160	0	1,605,160
1,203,800	Community Care Finance	1,284,500	737,980	-318,460	1,704,020	-161,240	1,542,780
394,920	IT & Information Support	341,810	70,260	0	412,070	-28,700	383,370
1,353,720	Commissioning & Quality	1,986,870	90,090	-75,930	2,001,030	-612,450	1,388,580
<b>4,964,440</b>	<b>TOTAL</b>	<b>5,680,940</b>	<b>1,172,330</b>	<b>-964,110</b>	<b>5,889,160</b>	<b>-802,390</b>	<b>5,086,770</b>
<b>Demand Led Commissioned Services</b>							
55,681,440	Residential & Nursing Care	0	88,025,450	0	88,025,450	-34,096,650	53,928,800
1,430,000	Shared Lives Residential	0	1,450,000	0	1,450,000	0	1,450,000
13,941,160	Supported Living	0	14,736,160	0	14,736,160	0	14,736,160
15,575,880	Home Care	0	15,396,020	0	15,396,020	0	15,396,020
36,252,220	Direct Cash Payments	0	36,865,610	0	36,865,610	-1,198,400	35,667,210
4,992,650	Community Life Choices (CLC)	0	4,792,650	0	4,792,650	0	4,792,650
474,000	Shared lives - CLC	0	474,000	0	474,000	0	474,000
-19,450,700	Community Income	0	0	0	0	-20,892,880	-20,892,880
<b>108,896,650</b>	<b>TOTAL</b>	<b>0</b>	<b>161,739,890</b>	<b>0</b>	<b>161,739,890</b>	<b>-56,187,930</b>	<b>105,551,960</b>
-16,971,880	<b>Better Care Fund (Balance)</b>	241,840	5,286,590	-130,000	5,398,430	-22,370,810	-16,972,380
654,030	<b>Department Senior Management</b>	956,230	751,320	-741,200	966,350	0	966,350
2,140,000	<b>ASC Support Grant</b>	0	0	0	0	0	0
<b>130,389,390</b>	<b>TOTAL ASC</b>	<b>37,297,030</b>	<b>179,433,010</b>	<b>-3,232,150</b>	<b>213,497,890</b>	<b>-86,580,170</b>	<b>126,917,720</b>
<b>Communities and Wellbeing</b>							
2,164,670	Libraries	2,296,170	425,600	0	2,721,770	-528,300	2,193,470
612,880	Heritage	711,420	274,710	0	986,130	-414,250	571,880
201,710	Records Office	433,100	61,420	0	494,520	-295,970	198,550
757,280	Museums & Creative Industries	573,090	239,470	0	812,560	-9,800	802,760
975,970	Collections & Support Resources	242,740	718,000	0	960,740	-7,700	953,040
498,740	C&W Senior Management	463,860	14,150	-14,780	463,230	0	463,230
267,590	Lifelong Learning	528,410	173,000	0	701,410	-415,000	286,410
0	Externally Funded Projects	347,750	303,780	-27,370	624,160	-627,570	-3,410
0	Adult Learning	3,940,660	982,810	-214,950	4,708,520	-4,708,520	0
-105,250	C&W Efficiencies	41,320	-179,250	-54,400	-192,330	0	-192,330
<b>5,373,590</b>	<b>TOTAL C&amp;W</b>	<b>9,578,520</b>	<b>3,013,690</b>	<b>-311,500</b>	<b>12,280,710</b>	<b>-7,007,110</b>	<b>5,273,600</b>
<b>135,762,980</b>	<b>TOTAL ADULTS &amp; COMMUNITIES</b>	<b>46,875,550</b>	<b>182,446,700</b>	<b>-3,543,650</b>	<b>225,778,600</b>	<b>-93,587,280</b>	<b>132,191,320</b>

**PUBLIC HEALTH DEPARTMENT****REVENUE BUDGET 2018/19**

<b>Net Budget 2017/18 £</b>		<b>Employees £</b>	<b>Running Expenses £</b>	<b>Internal Income £</b>	<b>Gross Budget £</b>	<b>External Income £</b>	<b>Net Budget 2018/19 £</b>
	<b>PUBLIC HEALTH</b>						
-25,528,000	Public Health Ring-Fenced Grant	0	0	0	0	-24,872,000	-24,872,000
1,715,280	Public Health Leadership	1,484,940	477,370	-312,000	1,650,310	-322,490	1,327,820
4,282,970	Sexual Health	0	4,228,610	0	4,228,610	0	4,228,610
600,000	NHS Health Check programme	0	548,050	0	548,050	0	548,050
115,000	Health Protection	0	115,000	0	115,000	0	115,000
656,000	Obesity Programmes	0	656,000	0	656,000	0	656,000
1,131,450	Physical Activity	0	1,131,450	0	1,131,450	0	1,131,450
3,869,250	Substance Misuse	0	3,868,690	0	3,868,690	0	3,868,690
774,410	Smoking & Tobacco	335,480	371,500	0	706,980	0	706,980
541,490	Local Area Co-ordination	684,620	38,200		722,820	-70,000	652,820
8,830,410	Childrens Public Health 0-19	0	8,827,510	0	8,827,510	0	8,827,510
174,180	Public Health Advice	558,280	119,900	-17,000	661,180	-156,700	504,480
393,500	Public Health Other Commissioned Activity	0	278,570	0	278,570	-3,400	275,170
1,356,390	Early Help and Prevention Services	0	1,326,890	0	1,326,890	0	1,326,890
0	Leicester-Shire and Rutland Sport	893,980	1,174,150	-1,194,260	873,870	-873,870	0
<b>-1,087,670</b>	<b>TOTAL PUBLIC HEALTH</b>	<b>3,957,300</b>	<b>23,161,890</b>	<b>-1,523,260</b>	<b>25,595,930</b>	<b>-26,298,460</b>	<b>-702,530</b>

**ENVIRONMENT & TRANSPORT DEPARTMENT****REVENUE BUDGET 2018/19**

Budget 2017/18 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2018/19 £
<b>HIGHWAYS &amp; TRANSPORTATION</b>							
734,200	Management & Training costs	901,800	318,300	-9,000	1,211,100	-476,900	734,200
<b>Commissioning</b>							
1,964,500	Staffing & Admin	5,775,100	357,700	-1,900,300	4,232,500	-2,688,000	1,544,500
1,340,100	Traffic Controls	0	1,715,100	-300,000	1,415,100	-75,000	1,340,100
255,900	Road Safety	313,800	515,400	-450,600	378,600	-122,700	255,900
0	Speed Awareness	163,600	1,762,000	371,300	2,296,900	-2,296,900	0
300,300	Sustainable Travel	0	301,200	0	301,200	-900	300,300
<b>Delivery</b>							
1,155,100	Staffing, Admin. & Depot Overhead Costs	6,957,500	1,065,400	-5,210,000	2,812,900	-2,207,800	605,100
3,372,000	Environmental Maintenance	1,139,100	2,454,900	0	3,594,000	-72,000	3,522,000
3,295,300	Street Lighting Maintenance	0	2,351,600	0	2,351,600	-56,300	2,295,300
1,490,800	Reactive Maintenance (Structural & Safety)	419,700	1,521,100	0	1,940,800	0	1,940,800
1,628,800	Winter Maintenance	0	1,628,800	0	1,628,800	0	1,628,800
-3,416,000	Capital revenue Switch			-3,416,000	-3,416,000		-3,416,000
<b>Transport Operations</b>							
1,167,400	Staffing & Admin	2,578,900	763,000	-1,922,300	1,419,600	-252,200	1,167,400
9,442,500	Special Education Needs	0	9,536,500	0	9,536,500	-179,000	9,357,500
4,166,700	Mainstream School Transport	0	4,365,700	0	4,365,700	-199,000	4,166,700
3,712,800	Social Care Transport	0	3,560,300	0	3,560,300	-112,500	3,447,800
203,000	Fleet Transport	3,434,100	1,674,500	-4,571,300	537,300	-334,300	203,000
5,051,600	Concessionary Travel & Joint Arrangements	0	14,116,000	0	14,116,000	-9,064,400	5,051,600
2,464,300	Public Bus Services	0	3,862,000	-180,800	3,681,200	-1,316,900	2,364,300
37,200	Blue Badge	0	157,200	0	157,200	-120,000	37,200
0	Civil Parking Enforcement	0	1,471,800	0	1,471,800	-1,471,800	0
<b>38,366,500</b>	<b>TOTAL</b>	<b>21,683,600</b>	<b>53,498,500</b>	<b>-17,589,000</b>	<b>57,593,100</b>	<b>-21,046,600</b>	<b>36,546,500</b>
<b>ENVIRONMENT &amp; WASTE MANAGEMENT</b>							
359,800	Management	357,000	2,800	0	359,800	0	359,800
<b>Policy &amp; Strategy</b>							
958,200	Staffing & Admin	964,500	46,800	-39,100	972,200	-14,000	958,200
307,700	Initiatives	0	330,000	0	330,000	-22,300	307,700
3,188,800	Recycling & Reuse Credits	0	298,800	0	298,800	0	298,800
<b>Design &amp; Delivery</b>							
221,200	Staffing & Admin	241,200	0	0	241,200	-20,000	221,200
6,181,000	Landfill	0	6,041,000	0	6,041,000	0	6,041,000
10,797,200	Treatment Contracts	0	10,642,200	0	10,642,200	0	10,642,200
0	Dry Recycling	0	1,690,000	0	1,690,000	0	1,690,000
1,650,000	Composting Contracts	0	1,600,000	0	1,600,000	0	1,600,000
2,897,000	Recycling & Household Waste Sites	2,079,100	1,377,600	-200,000	3,256,700	-709,700	2,547,000
1,581,900	Haulage & Waste Transfer	55,900	1,526,000	0	1,581,900	0	1,581,900
-1,161,000	Income	0	0	0	0	-1,241,000	-1,241,000
<b>26,981,800</b>	<b>TOTAL</b>	<b>3,697,700</b>	<b>23,555,200</b>	<b>-239,100</b>	<b>27,013,800</b>	<b>-2,007,000</b>	<b>25,006,800</b>
<b>DEPARTMENTAL AND BUSINESS MANAGEMENT</b>							
1,273,100	Management & Admin	1,281,800	24,600	-33,300	1,273,100	0	1,273,100
454,200	Departmental Costs	0	454,200	0	454,200	0	454,200
<b>1,727,300</b>	<b>TOTAL</b>	<b>1,281,800</b>	<b>478,800</b>	<b>-33,300</b>	<b>1,727,300</b>	<b>0</b>	<b>1,727,300</b>
<b>67,075,600</b>	<b>TOTAL ENVIRONMENT &amp; TRANSPORT</b>	<b>26,663,100</b>	<b>77,532,500</b>	<b>-17,861,400</b>	<b>86,334,200</b>	<b>-23,053,600</b>	<b>63,280,600</b>

**CHIEF EXECUTIVE'S DEPARTMENT****REVENUE BUDGET 2018/19**

Budget 2017/18 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2018/19 £
	<b>DEMOCRATIC SERVICES, ADMIN &amp; CIVIC AFFAIRS</b>						
1,339,530	Democratic Services and Administration	1,284,420	125,290	-6,500	1,403,210	-63,330	1,339,880
114,000	Subscriptions	0	114,000	0	114,000	0	114,000
211,480	Civic Affairs	69,400	155,000	0	224,400	-43,000	181,400
<b>1,665,010</b>	<b>TOTAL</b>	<b>1,353,820</b>	<b>394,290</b>	<b>-6,500</b>	<b>1,741,610</b>	<b>-106,330</b>	<b>1,635,280</b>
1,718,250	<b>LEGAL SERVICES</b>	2,586,710	147,350	-474,280	2,259,780	-466,500	1,793,280
3,741,150	<b>STRATEGIC AND BUSINESS INTELLIGENCE</b>	3,340,330	2,130,340	-1,040,280	4,430,390	-891,590	3,538,800
267,700	<b>EMERGENCY MANGEMENT AND RESILLIENCE</b>	484,900	52,630	0	537,530	-289,460	248,070
	<b>REGULATORY SERVICES</b>						
1,459,580	Trading Standards	1,578,250	197,030	-145,000	1,630,280	-231,000	1,399,280
983,480	Coroners	169,380	849,900	0	1,019,280	-40,000	979,280
-239,960	Registrars	830,250	58,410	0	888,660	-1,117,400	-228,740
<b>2,203,100</b>	<b>TOTAL</b>	<b>2,577,880</b>	<b>1,105,340</b>	<b>-145,000</b>	<b>3,538,220</b>	<b>-1,388,400</b>	<b>2,149,820</b>
490,490	<b>PLANNING SERVICES</b>	859,250	233,960	-57,500	1,035,710	-585,000	450,710
262,540	<b>DEPARTMENTAL ITEMS</b>	135,020	647,280	-660,000	122,300	0	122,300
<b>10,348,240</b>	<b>TOTAL CHIEF EXECUTIVES</b>	<b>11,337,910</b>	<b>4,711,190</b>	<b>-2,383,560</b>	<b>13,665,540</b>	<b>-3,727,280</b>	<b>9,938,260</b>

## CORPORATE RESOURCES DEPARTMENT

## REVENUE BUDGET 2018/19

Budget 2017/18 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2018/19 £
	<b>Strategic Finance, Assurance, Property &amp; EMSS</b>						
1,440,000	Strategic Property	1,256,560	491,520	-110,000	1,638,080	-99,000	1,539,080
2,611,260	Strategic Finance & Investments	2,522,060	144,940	-175,230	2,491,770	-144,490	2,347,280
757,260	Care Finance	600,420	108,200	0	708,620	-8,580	700,040
397,680	Internal Audit	858,330	16,450	-32,000	842,780	-500,250	342,530
1,848,130	Insurance	253,920	2,742,740	-1,063,810	1,932,850	-106,150	1,826,700
146,200	Corporate Projects	0	83,100	0	83,100	0	83,100
0	Pensions	985,600	0	-985,600	0	0	0
1,182,830	EMSS	3,735,300	2,473,400	-659,000	5,549,700	-4,413,610	1,136,090
<b>8,383,360</b>	<b>Total Director of Finance</b>	<b>10,212,190</b>	<b>6,060,350</b>	<b>-3,025,640</b>	<b>13,246,900</b>	<b>-5,272,080</b>	<b>7,974,820</b>
	<b>People, Information &amp; Technology and Transformation</b>						
1,064,320	Human Resources	1,275,120	54,500	-180,290	1,149,330	-50,000	1,099,330
431,260	Health & Safety	342,810	28,470	0	371,280	0	371,280
188,390	Trade Union	187,610	1,350	0	188,960	0	188,960
1,557,140	Learning & Development	852,060	989,280	-47,210	1,794,130	-392,980	1,401,150
833,180	Commissioning Support Unit	997,430	31,000	-50,000	978,430	0	978,430
9,395,580	Information & Technology	6,248,260	3,396,790	-634,060	9,010,990	-278,880	8,732,110
1,129,520	Transformation Unit	3,100,630	39,700	-2,005,530	1,134,800	0	1,134,800
0	Centre of Excellence	867,200	332,800	0	1,200,000	-1,200,000	0
<b>14,599,390</b>	<b>Total Corporate Services</b>	<b>13,871,120</b>	<b>4,873,890</b>	<b>-2,917,090</b>	<b>15,827,920</b>	<b>-1,921,860</b>	<b>13,906,060</b>
	<b>Customer &amp; Property Services (excl trading)</b>						
1,908,040	Customer Service Centre	1,849,820	50,250	-97,000	1,803,070	-25,000	1,778,070
1,145,230	CR Management and Business Support	1,333,520	210,200	-114,640	1,429,080	-13,600	1,415,480
1,227,750	Marketing and Communications	1,103,950	313,730	-144,000	1,273,680	-45,700	1,227,980
2,249,940	County Hall and Locality Premises Costs	274,850	2,756,620	-33,600	2,997,870	-606,000	2,391,870
879,910	C&F, A&C and R&HW Sites	0	761,440	0	761,440	-15,000	746,440
983,120	Library & Community Premise Costs	0	1,023,570	0	1,023,570	0	1,023,570
192,730	Vacant properties and unattached land	0	271,770	0	271,770	-122,000	149,770
659,680	Facilities Mgmt Premises Support	744,660	74,620	-156,500	662,780	0	662,780
418,360	Property Services Business Support	398,580	13,010	0	411,590	0	411,590
129,650	Postal Services	90,980	59,740	-23,770	126,950	-1,850	125,100
72,220	Traveller Services	207,920	56,860	-15,000	249,780	-182,440	67,340
-50,000	Caretakers Houses	0	380	0	380	-50,000	-49,620
466,520	Supported Employment	524,850	0	0	524,850	0	524,850
2,834,000	Major Condition Improvement Works	0	3,500,000	-1,100,000	2,400,000	0	2,400,000
-955,500	Farms and Industrial Properties	146,840	1,894,150	0	2,040,990	-3,126,500	-1,085,510
<b>12,161,650</b>	<b>Total Customer &amp; Property Services</b>	<b>6,675,970</b>	<b>10,986,340</b>	<b>-1,684,510</b>	<b>15,977,800</b>	<b>-4,188,090</b>	<b>11,789,710</b>
<b>-1,995,400</b>	<b>Total Commercial Services</b>	<b>14,785,920</b>	<b>9,394,060</b>	<b>-9,517,810</b>	<b>14,662,170</b>	<b>-17,273,550</b>	<b>-2,611,380</b>
<b>10,166,250</b>	<b>Total Customer &amp; Commercial Services</b>	<b>21,461,890</b>	<b>20,380,400</b>	<b>-11,202,320</b>	<b>30,639,970</b>	<b>-21,461,640</b>	<b>9,178,330</b>
<b>33,149,000</b>	<b>TOTAL CORPORATE RESOURCES</b>	<b>45,545,200</b>	<b>31,314,640</b>	<b>-17,145,050</b>	<b>59,714,790</b>	<b>-28,655,580</b>	<b>31,059,210</b>

**CENTRAL ITEMS****REVENUE BUDGET 2018/19**

<b>Net Budget 2017/18 £</b>		<b>Employees £</b>	<b>Running Expenses £</b>	<b>Internal Income £</b>	<b>Gross Budget</b>	<b>External Income £</b>	<b>Net Budget 2018/19 £</b>
<u>22,800,000</u>	<b>FINANCING OF CAPITAL</b>	<u>0</u>	<u>26,284,000</u>	<u>-54,000</u>	<u>26,230,000</u>	<u>-3,730,000</u>	<u>22,500,000</u>
	<b>REVENUE FUNDING OF CAPITAL</b>						
16,850,000	Revenue Funding of Capital	0	28,500,000	0	28,500,000	0	28,500,000
<u>-1,000,000</u>	Contribution from Earmarked Funds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>15,850,000</u>		<u>0</u>	<u>28,500,000</u>	<u>0</u>	<u>28,500,000</u>	<u>0</u>	<u>28,500,000</u>
	<b>CENTRAL EXPENDITURE</b>						
-375,000	Financial Arrangements	0	304,000	-254,000	50,000	-525,000	-475,000
1,266,300	Members Expenses & Support etc	106,000	1,100,000	0	1,206,000	0	1,206,000
200,000	Elections	0	200,000	0	200,000	0	200,000
285,000	Flood Defence levies	0	296,000	0	296,000	0	296,000
1,850,000	Pensions (pre LGR /LGR)	0	1,800,000	0	1,800,000	0	1,800,000
60,000	Contributions to Discretionary Discount Funds	0	0	0	0	0	0
<u>65,000</u>	Contributions to LCTS Administration costs	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>3,351,300</u>		<u>106,000</u>	<u>3,700,000</u>	<u>-254,000</u>	<u>3,552,000</u>	<u>-525,000</u>	<u>3,027,000</u>
	<b>CENTRAL GRANTS AND OTHER INCOME</b>						
-1,600,000	Bank & other interest	0	0	0	0	-2,280,000	-2,280,000
-385,000	Local Services Support Grant	0	0	0	0	-385,000	-385,000
-3,903,000	New Homes Bonus Grant	0	0	0	0	-3,640,000	-3,640,000
-142,000	New Homes Bonus - element of top slice returned	0	0	0	0	0	0
-2,195,000	Education Services Grant	0	0	0	0	-1,457,000	-1,457,000
-3,306,000	Transitional Grant	0	0	0	0	0	0
-2,425,000	Adult Social Care Support Grant	0	0	0	0	0	0
<u>0</u>	Improved Better Care Fund Grant	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>-5,582,000</u>	<u>-5,582,000</u>
<u>-13,956,000</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>-13,344,000</u>	<u>-13,344,000</u>
<u>28,045,300</u>	<b>TOTAL CENTRAL ITEMS</b>	<u>106,000</u>	<u>58,484,000</u>	<u>-308,000</u>	<u>58,282,000</u>	<u>-17,599,000</u>	<u>40,683,000</u>

This page is intentionally left blank